

# The use of a decomposed theory of planned behavior to study Internet banking in Taiwan

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## Keywords

Virtual banking, Consumer behaviour, Mathematical modelling, Taiwan

## Abstract

With the liberalization and internalization of financial markets, in terms of the entrance of the World Trade Organization, banks in Taiwan face pressures in service quality and administrative efficiency. Predicting customers' intention to adopt Internet banking is an important issue. Attempts to understand how an individual's belief, embracing attitude, subjective norm and perceived behavioral control, can influence intention. Two versions of the model of the theory of planned behavior (TPB) – pure and decomposed – are examined and compared to the theory of reasoned action (TRA). Data are collected from approximately 425 respondents and structural equation modeling is used to analyze the responses. Results generally support TRA and TPB and provide a good fit to the data.

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## 1. Introduction

Banking is an information-intensive business in which information technology (IT) is increasingly important. One of the first examples of the growing importance of IT in the industry was the establishment in October 1995 of fully-fledged virtual banking by the Security First Network Bank in the USA (Grandy, 1995). This venture has subsequently attracted considerable attention and speculation in both the financial and information technology communities.

Following Taiwan's entry into the World Trade Organization (WTO), foreign banks will enter the island's domestic market and bring with them the advantages of capital and financial innovation. Banks in Taiwan are thus facing dual competitive pressure in the areas of service quality and administrative efficiency. To cope with the increasing competition and government financial liberalization, Taipei Bank has accelerated the establishment of new communication networks via Internet banking, telephone centers and other digital channels.

Internet banking is a new type of information system that uses the innovative resources of the Internet and WWW to enable customers to effect financial activities in virtual space. Liao *et al.* (1999) identified the virtual bank as a "non-branch bank" and virtual banking as the provision of services via electronic media such as automated teller machines (ATMs), telephone, personal computers and/or the Internet.

One advantage of banks going online is the potential savings in the cost of maintaining a traditional branch network. Turban *et al.* (2000) indicated that Internet banking is extremely beneficial to customers because of the savings in costs, time and space it offers, its quick response to complaints, and its delivery of improved services, all of which benefits make for easier banking. Previous studies have shown that IT has helped banking organizations. For instance, a recent study of the US retail banking sector showed that the transaction costs of telephone banking are only 40 percent of those of providing the same service via physical branches (Tamlor, 1995).

Although Internet banking may help banks to reduce costs, there are important considerations, such as, the extent to which retail bank customers adopt new forms of banking, that is, the factors that influence intention toward adopting another form of banking and adoption differences between different forms of banking. These considerations are very important to the practitioners who plan and promote new forms of banking in the current competitive market.

Accordingly, Liao and Cheung (2002) presented empirical estimates to predict the marginal effects of the factors underlying perceived usefulness and willingness to use, and the substitutability between them. Their data demonstrated that the key quality attributes underlying perceived usefulness were expectations of accuracy, security, network speed, user-friendliness, user involvement and convenience. Additionally, Howcroft *et al.* (2002) obtained a better understanding of consumer attitude towards home-based services, i.e. telephone and Internet banking. Sohail and Shanmugham (2003) examined the factors that influence the adoption of Internet banking and investigated whether Internet users and others differed in terms of these factors.

Research into customer acceptance of Internet banking has thus improved understanding of what beliefs lead customers to use the facility and demonstrate how the beliefs influence Internet bank customer behavior. For example, Suh and Han (2002) conducted an investigation based on the technology acceptance model (TAM) to analyze customer acceptance of Internet banking. They proposed a further aspect of belief, that of trust, to enhance understanding of that acceptance. They claimed TAM as an appropriate model for explaining acceptance in the context of Internet banking. TAM is based on Fishbein and Ajzen's theory of reasoned action (TRA) (Davis *et al.*, 1989) and is a general model that assumes that individual social behavior is motivated by behavioral attitudes. For Fishbein (1967) and Fishbein and Ajzen (1975), TRA is one of the most widely studied models of attitude and behavior (as detailed in section 2.2).

Further examples are provided by Liao *et al.* (1999) and Tan and Teo (2000). They used the theory of planned behavior (TPB) and innovation diffusion to study intention toward adopting Internet banking in an international financial city. In those studies, Liao *et al.* postulated that the TPB only partly explained relationships, in that behavioral intention is a function of attitude and subjective norm. In a further step, an additional construct, that of perceived behavioral control, is included in the TPB model to account for situations where individual cannot completely control their behavior (Ajzen, 1985, 1991; Ajzen and Madden, 1986).

Although studies of customers adopting Internet banking are not rare, most of them have dealt with the situation overseas. User behavior in Taiwan may differ from overseas, but little research into it has been undertaken. This paper is a comprehensive study the beliefs of individuals, their attitudes, subjective norms and perceived

behavioral control, and how these can influence intention toward adopting Internet banking.

Two version of the TPB, namely the pure traditional TPB and one in which the beliefs are decomposed into multidimensional constructs, are examined and compared to the TRA. The decomposed TPB model is adapted from Taylor and Todd (1995), using such constructs as relative advantage, complexity, compatibility from the diffusion of innovation theory (Rogers, 1983) and perceived behavioral control.

Since behavioral intention may not be reflected in actual use, this paper also examined the relationship between intended and actual use. The three models are compared using data from a survey of approximately 425 consumers considering a decision to adopt and use technologically innovative Internet banking. We use the structural equation modeling (SEM) approach to validate the research model. The theoretical and managerial relevance of the models are then discussed.

Section 2 introduces the conceptual background to the study, including the Internet banking revolution and explains the research model and hypotheses involved. Sections 4 and 5 present the research design and the survey results, respectively. Finally, Section 6 discusses implications and outlines future research directions.

## 2. The evolution of Internet banking

Taiwanese commercial banks have been quick to realize the importance of competitive advantage. In May 1999, the Bureau of Monetary Affairs of the Ministry of Finance announced the signing of the Master Agreement concerning PC and Network Banking Services. This allowed for commercial banks to offer e-banking services, such as fund transfers and account summary inquires. To date, almost thirty banks have embarked on building new communication networks via Internet banking. Of these, the most typical and also the largest Internet banking entity is Chinatrust.

According to the fourth survey of Internet user survey conducted by ACNielsen Online (2001), there are seventeen million Internet users in Taiwan (coming third in Asia behind South Korea with fifty-three million and China with twenty-five million). However, not every Internet is an Internet banking customer. Hong Kong and Singapore are the Asia Pacific areas recording the most frequent engagement in financial activities in virtual space. The same survey noted that the security issue is a major influence on the growth of

Internet banking because of the processing of sensitive personal information involved. This concern was also agreed by Grandy (1995) as the most quoted. Despite this, standard transaction functions, the convenience of Internet use, and cost savings seem to constitute significant factors in customer satisfaction (ACNielsen Online, 2001). So it may be said that Internet banking in Taiwan is in its formative stage and offers considerable scope for growth.

### 3. Model explanation

This study postulates on the basis of the TPB and the diffusion of innovations theory that an individual's intention to adopt Internet banking is determined by three factors – attitude, subjective norm and perceived behavioral control (Rogers, 1983). Three alternative models – the TRA, the TPB and the decomposed TPB, primarily adapted from Taylor and Todd (1995) – are here examined and compared.

#### 3.1 Model 1: TRA

The TAM was proposed by Davis *et al.* (1989), the TRA by Fishbein and Ajzen (1975), and the extension of the TRA to the TPB by Ajzen (1991). The TAM focuses on explaining the attitude behind the intention to use a specific technology or service. For example, Lu *et al.* (2003) developed a TAM to explain the factors influencing user acceptance for Wireless Internet via mobile devices. In many ways, it corresponds to rational or utilitarian theories of media choice and use. The TRA, when applied to explain use or adoption behavior, embraces four general concepts – behavioral attitude, subjective norm, intention to use and actual use (shown in Figure 1). The inclusion of the subjective norm in the TRA represents an important addition when compared to the TAM. With this addition, the TRA takes account of the elements of social influence that are found in social explanations of the use of the media. In the TRA, attitude is equated with the

attitudinal belief ( $b_i$ ) that effecting a particular form of behavior leads to a particular outcome, weighted by an evaluation of the desirability of that outcome ( $e_i$ ). Attitude is typically combined with unidimensional constructs, i.e.  $\sum b_i e_i$ . A subjective norm represents an individual's normative belief ( $nb_j$ ) concerning a particular referent, weighted by the motivation to comply with that referent ( $mc_j$ ), i.e.  $\sum nb_j mc_j$ .

For our empirical case of Internet banking, attitudinal belief refers to an individual's confidence that Internet banking represents speedier and more convenient transactions. This association indicates how important it is for that individual to have fast and convenient banking transactions. The normative belief refers to an individual's perception of the use Internet banking by friends or colleagues. This perception plays the key role in influencing the referent group's opinion.

#### 3.2 Model 2: TPB

The TPB (Ajzen, 1985, 1991; Mathieson, 1991) is an extension of the well-known TRA (Fishbein and Ajzen, 1975). Both the TRA and the TPB assert that behavior is a direct function of behavioral intention. With the TRA, that intention is modeled as the weighted sum of attitude and subjective norm (Fishbein and Ajzen, 1975).

Like the TRA, the TPB postulates that behavioral intention is a function of attitude and subjective norm (shown in Figure 2). However, an additional construct, perceived behavioral control (PBC) is added to the TPB model to account for situations where individuals lack complete control over their behavior (Ajzen, 1985, 1991; Ajzen and Madden, 1986). Notably, a number of empirical studies have found a relationship between PBC and intention (Ajzen, 1991; Madden *et al.*, 1992; Sparks *et al.*, 1992). Perceived behavioral control refers to belief of the individual concerning control weighted ( $cb_k$ ) by the perceived facility ( $pf_k$ ), that is, of the efficacy of the control factor in either inhibiting or facilitating the behavior. Control beliefs reflect the perceived difficulty (or ease) with which the behavior may be effected (Ajzen, 1991).

Figure 1 The pure form of the theory of reasoned action

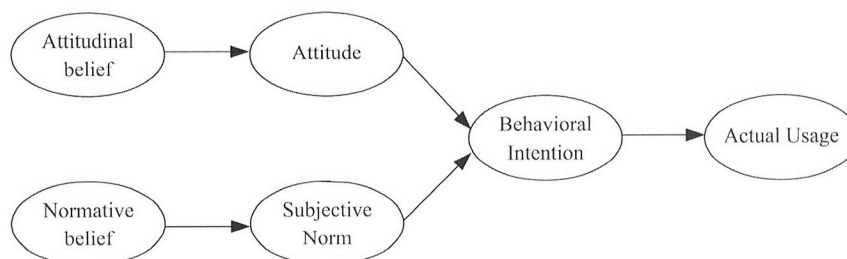
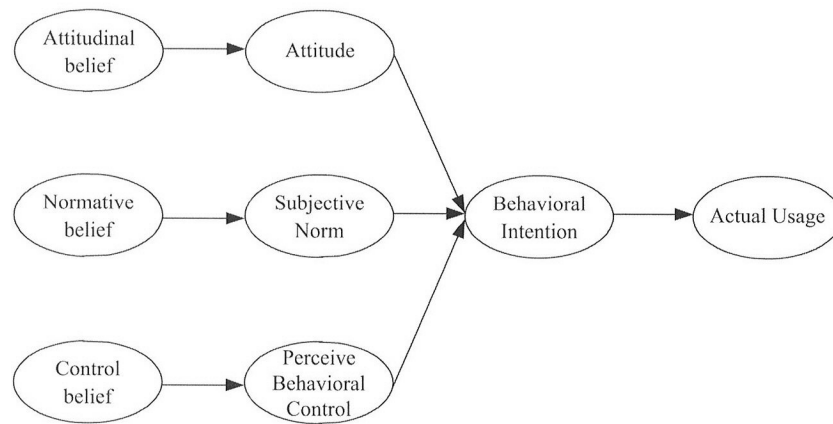


Figure 2 The pure form of the theory of planned behavior



Perceived facility acts as an importance weighting (Ajzen, 1991). The association between control beliefs and PBC have been demonstrated empirically (Ajzen and Madden, 1986).

For our empirical case of Internet banking, the control belief refers to knowing how to perform transactions via Internet banking (self-efficacy; Bandura, 1977) and facility refers to externally based resource constraints, such as time, money and resources. The key role of these factors reflects the perceived difficulty (or ease) with which the behavior may be effected (Ajzen, 1991).

### 3.3 Model 3: decomposition TPB

Taylor and Todd (1995) indicated that a better understanding of the relationships between the belief structures and antecedents of intention requires the decomposition of attitudinal beliefs. Shimp and Kavas (1984) argued that the cognitive components of belief could not be organized into a single conceptual or cognitive unit. Taylor and Todd (1995) also specified that, based on the diffusion of innovation theory, the attitudinal belief has three salient characteristics of an innovation that influence adoption are relative advantage, complexity and compatibility (Rogers, 1983). Taylor and Todd (1995) showed that the decomposed model of the TPB has better explanatory power than the pure TPB and TRA models. So, the argument of our empirical study is that Internet banking is a technological innovation and thus the decomposed TPB model gives a more satisfactory explanation of adoption intention (shown in Figure 3).

Related advantage refers to the degree to which an innovation provides benefits which supersede those of its precursor and may incorporate factors such as economic benefits, image, enhancement, convenience and satisfaction (Rogers, 1983). Relative advantages should be positively related to an innovation's rate of adoption (Rogers, 1983;

Tan and Teo, 2000). As noted, Internet banking allow customers to access their banking accounts from any location, at any time of the day and so provides tremendous advantage and convenience to users.

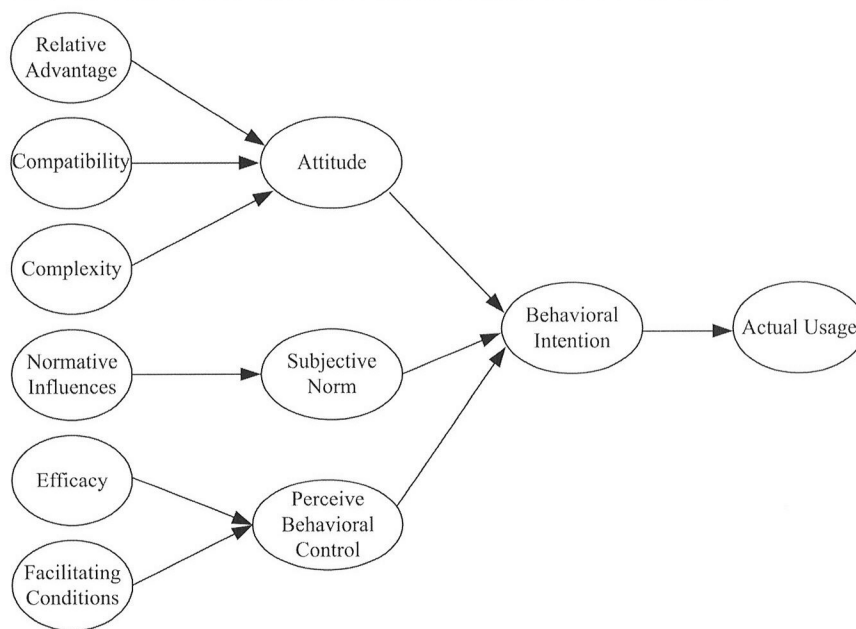
Complexity represents the degree to which an innovation is perceived to be difficult to understand, learn or operate (Rogers, 1983). It is also defined as "the degree to which an innovation is perceived as relatively difficult to understand and use". Innovative technologies that are perceived to be easier to use and less complex have a higher possibility of acceptance and use by potential users. Thus, complexity would be expected to have negative relationship to attitude. Complexity (and its corollary, ease of use) has been found to be an important factor in the technology adoption decision (Davis *et al.*, 1989). As the Internet is very user friendly with its "point and click" interface, it is likely that potential customers may feel that Internet banking services are less complex to use, and hence are more likely to use them.

Compatibility is the degree to which the innovation fits with the potential adopter's existing values, previous experience and current needs (Rogers, 1983). Tornatzkey and Klein (1982) find that an innovation is more likely to be adopted when it is compatible with the job responsibilities and value system of the individual. Therefore, it may be expected that compatibility relates positively to adoption. An innovation is likely to be adopted to the extent that its use of does not violate cultural or social norms. As Tan and Teo (2000) indicate, Internet banking has been viewed as a delivery channel that is compatible with the profile of the modern day banking customer, who is likely to be computer-literate and familiar with the Internet (Straits Times, 1997). Therefore, it may be expected that the more one uses the Internet, the





Figure 3 Theory of planned behavior with belief decomposition



more one perceives it to be compatible with ones lifestyle.

As for the structure of normative belief, while some studies have found support for the decomposition of normative belief structures (e.g. Burnkrant and Page, 1988), studies such as those by Shimp and Kavas (1984) and Oliver and Bearden (1985) have failed to identify a multi-dimensional structure for  $nb_j$ ,  $mc_j$ . Therefore, as Taylor and Todd (1995), we also should not provide additional insight into the decomposition of the subjective norm.

In addition, according to Ajzen (1985, 1991), PBC reflects belief regarding access to the resources and opportunities needed to effect a behavior. PBC appears to encompass two components. The first is "facilitating conditions" (Triandis, 1979), which reflect the availability of resources needed to perform a particular behavior. This might include access to the time, money and other specialized resources. In fact, as supporting technological infrastructures become easily and readily available, Internet commerce applications such as banking services will also become more feasible. Accordingly, the government can play an intervention and leadership role in the diffusion of innovation. The second component is self-efficacy (Ajzen, 1991), that is, being confident of the ability to behave successfully in the situation (Bandura, 1977, 1982). An individual with the self-assured skill to use a computer and the Internet is more inclined to adopt Internet banking. This component then refers to comfort with using the innovation.

## 4. Research methodology

### 4.1 Subjects

To determine user intention to adopt Internet banking and actual use, a survey was conducted during the first half of 2003. The data was gathered on personal banking customers with fifty-three Taiwanese banks. The participants in the main investigation were all customers at the bank where the data collection took place. Participation in the study was voluntary and was limited to customers with at least one bank account. A total of 425 usable, complete responses were obtained. The gender breakdown was 49 percent male and 51 percent female, almost all were in twenties or thirties. 34 percent had more than one experience with Internet banking, and approximately 65 percent at least once a week. Moreover, 81 percent had been using the Internet for more than a year. Table I gives a detailed description of the demographic statistics for the respondents.

### 4.2 Measurements

A questionnaire using a seven-point scale was employed to collect the data for the constructs of the research model. Items from previous studies were modified for adaptation to the Internet banking context. The measures of actual use, behavioral intention to use, attitude toward using, subjective norm, and perceived behavioral control were adapted from various studies related to the TRA and TPB (Taylor and Todd, 1995). Six decomposed beliefs – relative advantage,

Table I Descriptive statistics of respondents' characteristics

Measure	Value	Frequency	Percentage
Gender	Male	206	48.6
	Female	219	51.4
Total		425	100
Age	< 20	29	6.8
	21-30	250	58.8
	31-40	90	21.2
	41-60	55	13
	> 60	1	0.2
Total		425	100
Degree of Internet experience	< 1 year	79	18.6
	1-3	115	27.1
	4-6	159	37.4
	> 6 year	72	16.9
Total		425	100
Degree of Internet banking experience	0 times	278	65.5
	1-5	55	12.9
	6-10	24	5.6
	> 10 times	68	16.0
Total		425	100
Usage frequency of Internet banking	< 1 week	302	75.3
	2-3	27	6.4
	3-4	36	8.5
	> 1 month	60	9.8
Total		425	100

compatibility, complexity, normative influence, efficacy and facility – were adapted from Taylor and Todd (1995), those were primary combined with the evaluative component using the expectancy-value approach suggested in the TRA and TPB (i.e.,  $b_{1e_1}$ ,  $nb_1mc_1$ ,  $pf_1cb_1$ ). All the items are shown in Table II. A Cronbach's alpha reliability analysis was applied to test internal consistency with respect to the eleven multidimensional attributes. As the data listed in Table II shows, items associated with any particular attribute were reliably related to each other ranging from 0.66 to 0.93. We agree with Nunnally (1967) that a minimum Cronbach's alpha of 0.6 is sufficient for the early stages of the research.

The measures were pilot tested on MIS graduate majors, who were asked to indicate agreement or disagreement with the survey items using a seven-point scale. The wording of the items was then modified based on the pilot test results and advice from MIS professors. A final version of the scales is presented in the Appendix. We adopted Cudeck and Browne's (1983) suggestions regarding cross-validation to assess the model fit. The majority of the respondents were randomly assigned to a calibration sample of 300, and the remainder to a validation sample of 125.

Table II Reliability analysis for each construct

Construct	Items	$\alpha$ -value
<b>Behavioral intention</b>		
INT <sub>1</sub>	Plan to use IB	0.88
INT <sub>2</sub>	Intend to use it within the next three months	
INT <sub>3</sub>	Add IB to my favorite links	
<b>Actual usage</b>		
USAGE <sub>1</sub>	Usage amount (usage times)	0.81
USAGE <sub>2</sub>	Usage frequency (week)	
<b>Attitude</b>		
ATT <sub>1</sub>	Using IB would be a wise idea	0.89
ATT <sub>2</sub>	Using IB is a good idea	
ATT <sub>3</sub>	I like to use IB	
<b>Subjective norms</b>		
SN <sub>1</sub>	People important to me would think that using IB would be a wise idea	0.93
SN <sub>2</sub>	People important to me would think that using IB is a good idea	
SN <sub>3</sub>	Most people important to me would think I should use IB	
SN <sub>4</sub>	My family important to me would think that using IB would be a wise idea	
SN <sub>5</sub>	My family important to me would think that using IB is a good idea	
SN <sub>6</sub>	My family important to me would think I should use IB	
<b>PBC</b>		
PBC <sub>1</sub>	I would be able to operate IB	0.86
PBC <sub>2</sub>	I have the resources to use IB	
PBC <sub>3</sub>	I have the knowledge to use IB	
PBC <sub>4</sub>	I have the ability to use IB	
<b>Attitude</b>		
<b>Relative advantage</b>		
$b_{1e_1}$	Using IB would save time and it is important to me	0.66
$b_{2e_2}$	Using IB has more advantages and it is important to me	
<b>Compatibility</b>		
$b_{3e_3}$	Using IB will fit well with my lifestyle and it is important to me	0.84
$b_{4e_4}$	Using IB will fit well with how I use it and it is important to me	
<b>Complexity</b>		
$b_{5e_5}$	IB is easy to learn and it is important to me	0.84
$b_{6e_6}$	IB is easy to operate and it is important to me	
<b>Normative influences</b>		
$nb_1mc_1$	My family would think that I should use IB and I want to do what they want	0.80
$nb_2mc_2$	People would think that I should use IB and I want to do what they want	
<b>PBC</b>		
<b>Efficacy</b>		
$pf_1cb_1$	I could easily to operate IB and it is important to me	0.84
$pf_2cb_2$	I know enough to operate IB and it is important to me	
$pf_3cb_3$	I would feel comfortable using IB and it is important to me	
<b>Facilitating</b>		
$pf_4cb_4$	I have the network to use IB and it is important to me	0.78
$pf_5cb_5$	I have the time to use IB and it is important to me	
$pf_6cb_6$	I have the money to use IB and it is important to me	

Note: IB = Internet banking

## 5. Results

The hypothesized paths in each of the above-described models (Figures 1-3) were tested by the Lisrel 8.3 package (Joreskog and Sorbom, 1993) to which a matrix of correlation between the variables was input, using the maximum likelihood estimated. As suggested by Bagozzi and Heatherton (1994), each scale was divided to provide two indicators for each latent variable. In conducting the analysis, errors in the equations for the determinants of intention were specified as free parameters, and the independent constructs were allowed to co-vary.

In explanation, the total coefficient of determination (TCD)  $R^2$  for the structural equations is shown in this paper. Furthermore,  $t$ -statistics for examining the correlation between the latent constructs and correlation among the latent constructs were used to test path links.  $t$ -statistics exceeded the critical value (1.96) for the 0.05 significant level as well as for the 0.01 significance level (critical value = 2.576) (Reisinger and Turner, 1999). The levels of significance for individual paths were assessed by examining the values of  $\beta$  and  $\gamma$ . The path coefficients for models are shown in Table III.

Then, the following four most acceptable indices were used to measure the overall model fit. These were as follows: a normed Chi-square (Chi-square/df) with a level between 1.0 and 2.0 (Hair *et al.*, 1995); a comparative fit index (CFI) larger than 0.9 (Hair *et al.*, 1995); a non-normed fit index (NNFI) with a level of 0.9 (Hair *et al.*, 1995); and a root-mean-square error of approximation (RMSEA) with a marginal acceptance level of 0.08 (Steiger, 1990).

### 5.1 Theory of reasoned action

The statistics indicate that the TRA model provides a good fit to the data ( $\chi^2_{176} = 220.09$ ,

$p < 0.01$ ; CFI = 0.99; NNFI = 0.98; RMSEA = 0.029). In terms of predictive power, the variance in all four dependent variables ( $R^2_{BI}$ ,  $R^2_{Usage}$ ,  $R^2_A$  and  $R^2_{SN}$ ) of the TRA model are equal to 0.46, 0.20, 0.59 and 0.78, respectively.

The path coefficients are as hypothesized in each case ( $p < 0.05$  in all instances). Attitudinal and normative structures are significant determinants of attitude and subjective norm respectively. Although attitude is a significant determinant of behavioral intention, subjective norm is not. A further significant determinant of actual use is behavioral intention.

### 5.2 Theory of planned behavior

The statistics indicate that the TPB model provides a good fit to the data ( $\chi^2_{398} = 615.98$ ,  $p < 0.01$ ; CFI = 0.97; NNFI = 0.96; RMSEA = 0.043). In terms of predictive power, the variance in all five dependent variables ( $R^2_{BI}$ ,  $R^2_{Usage}$ ,  $R^2_A$ ,  $R^2_{SN}$  and  $R^2_{PBC}$ ) of the TPB model are equal to 0.54, 0.24, 0.63, 0.90 and 0.41, respectively. As the analytical results of Taylor and Todd (1995) show, although PBC is reasonably explained by belief control, it does not in turn provide better prediction of intention over and above that provided by subjective norm and attitude.

Path coefficients are as hypothesized in each case ( $p < 0.05$  in all instances). Not only are the attitudinal and normative structures significant determinants of attitude and subjective norm respectively, but the path from the control structure to PBC is particularly significant. Finally, although attitude is significantly related to intention, subjective norm and PBC are not. A further significant determinant of actual use is behavioral intention.

### 5.3 Decomposed TPB

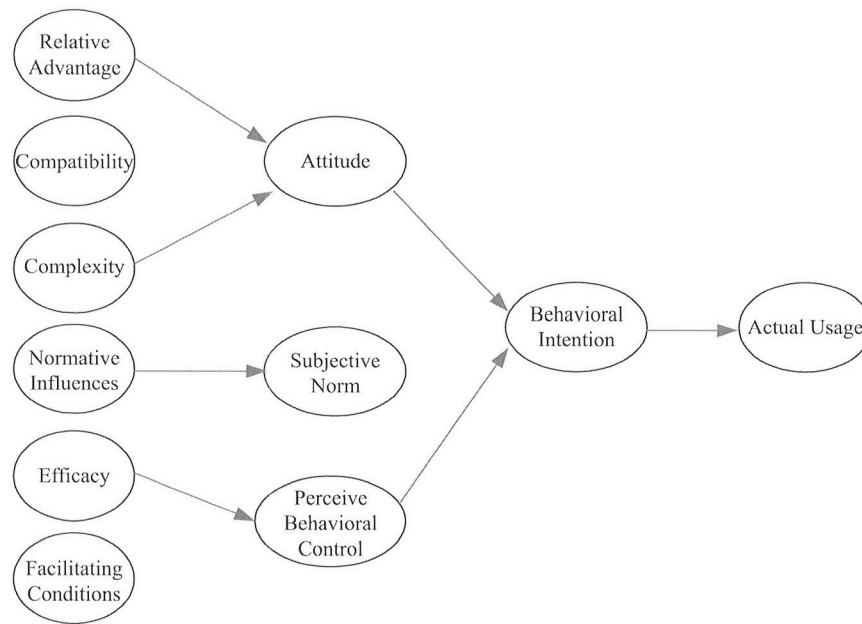
The decomposed version of the TPB provides essentially the same fit as the pure TPB model ( $\chi^2_{398} = 794.57$ ,  $p < 0.01$ ; CFI = 0.95; NNFI = 0.94; RMSEA = 0.054). Although there is no improvement in fit, the decomposition TPB better explains attitude, subjective norm and behavioral intention in relation to the TRA or the TPB ( $R^2_{BI} = 0.66$ ;  $R^2_{Usage} = 0.23$ ;  $R^2_A = 0.82$ ;  $R^2_{SN} = 0.99$  and  $R^2_{PBC} = 0.39$ ). Figure 4 illustrates the significant paths in the decomposed model. Relative advantage and complexity are significantly related to attitude. However, complexity has a negative impact on attitude. Although efficacy is a significant determinant of the PBC, facility is not. Attitude and PBC are significantly related to behavioral intention. Like the pure TRA and pure TPB models, subjective norm is not significantly related to behavioral

Table III Path coefficients for each of the hypothesized models

Paths	Pure TRA	Pure TPB	Decomposed TPB
$\beta_{\text{Intention, Attitude}}$	0.88*	0.82*	0.57*
$\beta_{\text{Intention, SN}}$	0.11	0.11	-0.06
$\beta_{\text{Intention, PBC}}$	-	0.05	0.40*
$\beta_{\text{Usage, Intention}}$	0.48*	0.53*	0.48*
$\gamma_{\text{Attitude, BIEI}}$			-
$\gamma_{\text{SN, NBMC}}$			1.00*
$\gamma_{\text{PBC, CBPF}}$			-
$\gamma_{\text{Attitude, Relative Advantage}}$			0.82*
$\gamma_{\text{Attitude, Compatibility}}$			-0.02
$\gamma_{\text{Attitude, Complexity}}$			-0.74*
$\gamma_{\text{PBC, Efficacy}}$			0.75*
$\gamma_{\text{PBC, Facilitating}}$			-0.14

Note: \*Significant at  $\alpha = 0.01$

Figure 4 Theory of planned behavior with belief decomposition: significant paths



intention. Finally, intention has a significant influence on actual use.

#### 5.4 Cross-validation in covariance structure modeling

The cross-validation index (CVI) suggested by Cudeck and Browne (1983), was used to test the structures of the TRA, pure TPB and decomposed TPB models. The computation for the CVI measures the distance between the restricted variance-covariance matrix for the calibration sample and the unrestricted variance-covariance matrix for the validation sample. According to this, the smallness of the CVI value was better for estimating the predictive validity of models.

Table IV presents three models. In fact, the CVI values for the TRA, the TPB, and the decomposed TPB models all fell in the 90 percent interval of confidence. These models enable us to efficiently locate specific parameter estimates.

Table IV Cross-validation of TRA, pure TPB, decomposed TPB

Structure model	Cross-validation statistics
TRA	Cross-validation index (CVI) = 28.23 90 percent confidence interval for CVI = (26.67; 29.86)
Pure TPB	Cross-validation index (CVI) = 42.67 90 percent confidence interval for CVI = (40.73; 44.68)
Decomposed TPB	Cross-validation index (CVI) = 42.38 90 percent confidence interval for CVI = (40.44; 44.38)

## 6. Discussion and conclusions

This study compared the TRA to two versions of the TPB model. The aim was to provide useful and interesting results to help Internet banking enterprises refine their strategic planning and enhance competitive advantage. Our analytical results show that both versions of the model exhibited a reasonable fit to the data. We adopted reasonable fit and explanatory power to evaluate them and determine which version was best (Taylor and Todd, 1995). The fit statistics and the  $R^2$  values for each are shown in Table V. The  $R^2$  for each dependent construct is used to assess predictive power. The decomposed TPB model has better explanatory power for behavioral intention, attitude and subjective norm than the TRA and pure TPB models.

The findings show that intention to adopt Internet banking can be explained by attitude in both models. However, in the decomposed TPB model, only relative advantage and complexity are related to attitude, while compatibility is not. In our study, only 34 percent of the respondents had already adopted Internet banking services. Most users were accustomed to traditional branch banking. Therefore, we may infer that although people understand the advantages of Internet banking, many have yet to try it. As a result, they are unable to perceive whether Internet banking is compatible with their individual lifestyles or values.

With regard to subjective norm, the path from subjective norm to Intention failed to achieve





Table V Fit indices for each of the hypothesized models

	TRA	Pure TPB	Decomposed TPB
<i>Fit</i>			
df	176	398	442
$\chi^2$	220.09	615.98	794.57
Norm. Chi-square	1.25	1.55	1.80
RMSEA (0.08 or less is better)	0.029	0.043	0.054
CFI (above 0.9 is good fit)	0.99	0.97	0.95
NNFI	0.98	0.96	0.94
<i>R<sup>2</sup></i>			
$R_{BI}^2$	0.46	0.54	0.66
$R_{AU}^2$	0.20	0.24	0.23
$R_A^2$	0.59	0.63	0.82
$R_{SN}^2$	0.78	0.90	0.99
$R_{PBC}^2$		0.41	0.39

significance in either model. More than 80 percent of the sample respondents had at least one year's experience with the Internet. They may well have been more than averagely equipped to operate Internet banking services, but only 34 percent had actually opted to do so. Therefore, we may not infer that people who are important to them are able to influence their intention to adopt Internet banking. The possible factors of influence could be other network characteristics, such as information quality and security.

Furthermore, in the pure TPB model, the path from PBC to intention failed to achieve significance. Ajzen and Madden (1986) claim that the PBC is less likely to be related to intention. According to the measure it had the highest mean and the lowest variance of all the measurement scales. On average, respondents reported high levels of PBC (mean equals 4.85 on a scale from 1 to 7) and there was less standard deviation, 1.19. Additionally, two components were encompassed in the decomposed TPB model. However, only self-efficacy was a significant determinant of PBC. Taylor and Todd (1995) found that self-efficacy predicted intention to use a wide range of technologically advanced products. Thus an individual with a confident command of computer skills and familiarity with the Internet is more inclined to adopt Internet banking. However, in this study, most respondents were familiar with the Internet and thus had easy access to technological resources and infrastructure. Therefore, facilitating conditions did not influence perceived behavioral control.

In conclusion, these results have implications for research and practice. There is little prior research that uses a decomposed TPB model based on diffusion of innovations theory to discuss the intention to adopt Internet banking in comparison to traditional well-known TRA. Our results suggest that decomposing the belief

structures into multi-dimensional structures improve our understanding of these relationships.

From the commercial viewpoint, Internet banking has become more and more essential and is broadly accepted. Thus, how to build, maintain, and enhance customer relationships is an important issue in a fiercely competitive environment. Therefore, the results of this study indicate that it would be a valuable strategy for marketers to rethink how to educate potential customers and promote Internet banking using innovation characteristics.

Despite this, since our study was not limited to respondents experienced with Internet banking, it was difficult to measure their efficacy and the facilitating conditions. Therefore further research is needed to understand the group differences for the relationship of PBC and intention adoption between pre-behavior and post-behavior users. Furthermore, the nature of networks that influenced the evolution of banks may have an effect upon attitude, even on the adoption of Internet banking. This may provide a meaningful research area for the future.

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## Appendix. Questionnaire items

### Behavior intention

- INT<sub>1</sub> = I plan to use Internet banking.
- INT<sub>2</sub> = I intend to use Internet banking within the next 3 months.
- INT<sub>3</sub> = I will add Internet banking to my favorite links.

### Actual usage

- USAGE<sub>1</sub> = How many times do you use Internet banking.
- USAGE<sub>2</sub> = How often do you use Internet banking.

### Attitude

- ATT<sub>1</sub> = I feel using Internet banking is a wise idea.
- ATT<sub>2</sub> = I feel using Internet banking is a good idea.
- ATT<sub>3</sub> = I like to use Internet banking.

### Subjective norms

- SN<sub>1</sub> = Most people who are important to me would think that using Internet banking is a wise idea.
- SN<sub>2</sub> = Most people who are important to me would think that using Internet banking is a good idea.
- SN<sub>3</sub> = Most people who are important to me would think I should use Internet banking.
- SN<sub>4</sub> = My family who are important to me would think that using Internet banking is a wise idea.
- SN<sub>5</sub> = My family who are important to me would think that using Internet banking is a good idea.
- SN<sub>6</sub> = My family who are important to me would think I should use Internet banking.

### Perceived Behavioral Control

- PBC<sub>1</sub> = I would be able to operate Internet banking.  
PBC<sub>2</sub> = I have the resources to use Internet banking.  
PBC<sub>3</sub> = I have the knowledge to use Internet banking.  
PBC<sub>4</sub> = I have the ability to use Internet banking.

### Relative advantage

- b<sub>1</sub> = Using Internet banking would save time.  
e<sub>1</sub> = Using Internet banking would save time is important to me.  
b<sub>2</sub> = Using Internet banking has more advantages.  
e<sub>2</sub> = Using Internet banking has more advantage is important to me.

### Compatibility

- b<sub>3</sub> = Using Internet banking will fit well with my life style.  
e<sub>3</sub> = The Internet banking will fit well with my life style is important to me.  
b<sub>4</sub> = Using Internet banking will fit well with how I use it.  
e<sub>3</sub> = The Internet banking will fit well with how I use it is important to me.

### Complexity

- b<sub>5</sub> = Internet banking is easy to learn.  
e<sub>5</sub> = Easy to learn Internet banking is important to me  
b<sub>6</sub> = Internet banking is easy to operate.  
e<sub>5</sub> = Easy to operate Internet banking is important to me.

### Normative influences

- nb<sub>1</sub> = My family would think that I should use Internet banking.  
mc<sub>1</sub> = Generally, I want to do what my family thinks I should do.  
nb<sub>2</sub> = Most people would think that I should use Internet banking.  
mc<sub>2</sub> = Generally, I want to do what most people think I should do.

### Efficacy

- pf<sub>1</sub> = I could easily to operate Internet banking on my own.  
cb<sub>1</sub> = Being able to operate Internet banking is important to me.  
pf<sub>2</sub> = I know enough to operate Internet banking.  
cb<sub>2</sub> = Knowing enough to operate Internet banking is important to me.  
pf<sub>3</sub> = I would feel comfortable using Internet banking.  
cb<sub>3</sub> = Being comfortable using Internet Banking on my own is important to me.

### Facilitating

- pf<sub>4</sub> = I have the network to use Internet banking.  
cb<sub>4</sub> = Having the network to use Internet banking is important to me.  
pf<sub>5</sub> = I have the time to use Internet banking.  
cb<sub>5</sub> = Having the time to use Internet banking is important to me.  
pf<sub>6</sub> = I have enough money to use Internet banking.  
cb<sub>6</sub> = Having enough money to use Internet banking is important to me.